NHSBT Board Meeting In Public - Tuesday, 1st December 2026

Schedule	Tuesday 1 December 2026, 10:30 — 15:30 GMT
Venue	NHSBT Filton
Notes for Participants	Please find papers for the NHSBT Board meeting in public.
Organiser	Silena Dominy

Agenda

10:30	1. OPENING ADMINISTRATION Presented by Peter Wyman	(5 mins)	1
	1.1. Welcome and Apologies		2
	1.2. Conflicts of Interest		3
	1.3. Minutes of the Previous Meeting For Approval		4
	1.4. Action Log and Matters Arising from the previous meeting For Discussion		15
	2. PATIENT STORY		17
10:35	2.1. Patient Story - HLA Selected Red Blood Cells: how a new blood product can improve the outcome of organ transplantation For Information - Presented by Rommel Ravanan	(20 mins)	18
	3. FOR ASSURANCE/DISCUSSION		23

10:55	3.1. Chief Executive Report For Discussion - Presented by Frances O'Callaghan	(15 mins)	24
11:10	3.2. NHSBT Performance & Risk Report For Assurance - Presented by Sarah Stansfield	(15 mins)	33
11:25	3.3. Financial Performance Report For Assurance - Presented by Sarah Stansfield	(15 mins)	50
11:40	3.4. Mid-Year Performance Review 2026-27 For Assurance - Presented by Sarah Stansfield	(20 mins)	63
12:00	3.5. Blood Stocks Update For Discussion - Presented by Gerry Gogarty	(15 mins)	76
12:15	3.6. Corneal Donation Update Report For Discussion - Presented by Anthony Clarkson	(15 mins)	81
12:30	LUNCH	(40 mins)	87
13:10	3.7. Organ Donation Joint Working Group Implementation Update and Organ Donation Recovery Plan For Discussion - Presented by Anthony Clarkson	(15 mins)	88
13:25	3.8. Patient and Donor Engagement Final Report and Recommendations (Prof. John Forsythe and Jessica Jones presenting) For Discussion	(20 mins)	106
13:45	3.9. Our Voice Survey Update - verbal update For Discussion - Presented by Julie Pinder	(10 mins)	141
13:55	3.10. NHSBT Charity Update (Kirsty Thompson presenting) For Discussion - Presented by Sarah Stansfield	(30 mins)	142

	4. FOR APPROVAL		163
14:25	4.1. Confidentiality and Data Protection Policy For Approval - Presented by Rebecca Tinker	(10 mins)	164
14:35	4.2. Scheme of Delegation Update For Approval - Presented by Sarah Stansfield	(10 mins)	191
14:45	4.3. Health, Safety and Wellbeing Policy For Information - Presented by Julie Pinder	(5 mins)	222
	5. GOVERNANCE		226
14:50	5.1. Board Assurance Framework For Assurance - Presented by Helen Gillan	(5 mins)	227
14:55	5.2. Governance Update For Approval - Presented by Silena Dominy	(10 mins)	241
	5.2.1. Research and Innovation Committee Terms of Reference For Approval - Presented by Silena Dominy		244
	5.2.2. Board Skills, Capability and Diversity Review For Discussion - Presented by Silena Dominy		256
15:05	5.3. Committee Meeting Reports	(10 mins)	273
	5.3.1. Clinical Governance Committee meeting, 12-10-2026 For Assurance - Presented by Charlie Craddock		274
	5.3.2. Audit, Risk and Governance Committee meeting, 22-10-2026 For Assurance - Presented by Ian Murphy		279

	5.3.3. People Committee meeting, 12-11-2026 For Assurance - Presented by Julie Pinder		284
	6. FOR REPORT		289
15:15	6.1. Reports from UK Health Departments:	(10 mins)	290
	6.1.1. England - Natalie Walker For Information		291
	6.1.2. Northern Ireland - Joan Hardy / Janice Sheppey For Information		294
	6.1.3. Scotland - No representative at meeting For Information		299
	6.1.4. Wales - Catherine Cody - verbal update For Information		301
	6.2. Board Forward Plan For Information - Presented by Peter Wyman		302
	7. CLOSING ADMINISTRATION		306
15:25	7.1. Any Other Business For Discussion - Presented by Peter Wyman	(5 mins)	307
	7.2. Meeting Close Date of next meeting: 25/26 January 2027 - NHSBT Filton		308
	15:30 MEETING CLOSE		309
	15:30 BOARD MEMBERS ONLY		310