NHS Blood and Transplant

Board Meeting in Public

Tuesday, 01 December 2026

Title of Paper	NHSBT Charity Update	**Agenda No.**	3.10
Nature of Paper	☒ Official	☐ Official Sensitive	
Author(s)	Kirsty Thomson, Head of NHSBT Charity		
Lead Executive	Sarah Stansfield, Chief Financial Officer		
Non-Executive Director Sponsor	Caroline Serfass, Charity Committee Chair		
Presenter(s) at Meeting	Kirsty Thomson, Head of NHSBT Charity		
Presented for	☐ Approval ☒ Information ☒ Assurance ☒ Update		
Is there a plan to communicate this to the organisation?	☒ Yes ☐ No ☐ Yet to be determined		

Executive Summary

NHS Blood and Transplant is the NHSBT Charity's Corporate Trustee, which means the Board is also the Charity's Trustee Board. The NHSBT Board has established the Charity Committee, an independent Committee, to make and monitor arrangements for the control and management of the NHSBT Charity.

The Board approved the Charity's five-year strategic plan in 2025, after it was endorsed by the Charity Committee. The Charity Committee meets quarterly to scrutinise the Charity's finances and operational activity, and notable decisions are reported to Board.

The purpose of this session is to provide an update on the Charity's position, so the Board can continue to carry out it's duty as the Charity's Corporate Trustee Board effectively. This presentation highlights:

- Role of the Charity and the Corporate Trustee Board
- Foundations for growth built over the past 18 months
- Conditions and enablers required to help the NHSBT Charity thrive in the future

The presentation outlines:

- Five responsibilities of the Corporate Trustee: focus on purpose; compliance; act in the Charity's interests; accountability; act with reasonable care.
- Five areas of progress: governance; internal engagement; strategic focus; increasing awareness, and impact for the future.
- Five 'P's of philanthropy: people; proposition; prospects; plan; process

Previously Considered by

The session aims and key information included in this paper were presented at ET on 10/11/26 for information.

Recommendation

The Board is asked to note progress made over the past 18 months, raise questions or suggestions relating to the content of the presentation, and confirm assurance that the Charity is operating effectively.

Risk(s) identified (Link to Board Assurance Framework Risks)

The Charity's Risk Register is reviewed quarterly and presented to the Charity Committee for approval on an annual basis.

Strategic Objective(s) this paper relates to:

☒ Modernising One NHSBT ☒ Optimising Donor Experience and Meeting Demand
☒ Campaigning & Identity ☐ Data, AI and Interoperability ☒ New Treatments

Appendices:	