NHS
Blood and Transplant

Board Meeting in Public
Tuesday, 21 July 2026

Title of Paper	Governance Update	**Agenda No.**	5.1
Nature of Paper	☒ Official	☐ Official Sensitive	
Author(s)	Silena Dominy, Company Secretary		
Lead Executive	Helen Gillan, Director of Quality and Governance		
Non-Executive Director Sponsor	Peter Wyman, Chair		
Presenter(s) at Meeting	Silena Dominy, Company Secretary		
Presented for	☒ Approval ☐ Assurance	☒ Information ☐ Update	
Is there a plan to communicate this to the organisation?	☒ Yes ☐ No ☐ Yet to be determined		

Executive Summary

This report provides the Board with an update on corporate governance matters in NHS Blood and Transplant (NHSBT).

Previously Considered by

N/A

Recommendation

The Board is asked to note the report and to:

- Ratify the decisions of the Chair to appoint himself as temporary voting member and Helen Gillan, Director of Quality and Governance, as voting member of the Clinical Governance Committee with effect from 1 July 2026.
- Approve the appointment of Dr Jayan Parameshwar and Professor Stephen Powis as voting members of the Clinical Governance Committee with immediate effect,
- Note the transfer of voting membership of the Chief Medical Officer from Dr Gail Miflin to Dr Rommel Ravanan with effect from 1 August 2026.

Risk(s) identified (Link to Board Assurance Framework Risks)

BAF P11 Corporate Governance

Strategic Objective(s) this paper relates to:

☒ Collaborate with partners	☒ Invest in people and culture	☐ Drive innovation
☒ Modernise our operations	☐ Grow and diversify our donor base	

Appendices:

1. Background

This report provides the Board with an update on Corporate Governance matters in NHSBT.

2. Board Level Policies

This meeting presents the following Board Level Policies for approval:

- BLP1 – Conflicts of Interest Policy (agenda item 4.1)
- BLP8 – Business Continuity Policy (agenda item 4.2)
- BLP12 – Safeguarding and Prevent: Management of the Vulnerable and At-Risk Policy (agenda item 4.3)

3. Board Committee Terms of Reference Reviews

Three of the Board's Sub-Committees have carried out their annual review of their respective Terms of Reference at their latest meetings. As a result, amendments to each are proposed. A summary, and tracked change versions of the documents can be found under agenda item 5.1.1 which will be presented for approval of the Board. The Clinical Governance Committee's review of its Terms of Reference will be undertaken following completion of the Clinical Governance Review and the appointment by DHSC of additional non-executive directors.

4. Board Appointments

DHSC Appointment of Non-Executive Directors

The Department of Health and Social Care have confirmed that Dr Jayan Parameshwar and Professor Sir Stephen Powis have been appointed as Non-Executive Directors (NEDs) of NHS Blood and Transplant for 3 years from 14 July 2026.

Dr Parameshwar is a Consultant Cardiologist with nearly three decades of experience in in heart transplantation at Papworth Hospital. He has played a prominent role in UK transplantation, serving as Chair of the Cardiothoracic Advisory Group since 2018. He has also contributed internationally as a member of the Board of Directors of the International Society for Heart and Lung Transplantation.

Sir Stephen brings extensive senior clinical and leadership experience from across the NHS. From 2018 to 2025 he served as National Medical Director for NHS England. During this time, he was the most senior doctor in the NHS and provided national clinical leadership during a period of exceptional challenge, including the Covid-19 pandemic.

NHSBT Board Committee Appointments

Clinical Governance Committee

Under the discretionary powers set out in the Standing Orders (clause 4.2) the Chair, Peter Wyman, appointed himself a temporary voting member of the Clinical Governance Committee on 1 July 2026. Under the same powers he appointed Helen Gillan, Director of Quality and Governance, as a voting member of the Committee also with effect from 1 July 2026, reflecting the fact that she is currently Executive Lead for the Committee. The Board are asked to ratify these appointments.

In view of the recent appointments, by DHSC, of two NEDs with clinical experience it is now proposed that Dr Jayan Parameshwar and Professor Sir Stephen Powis be appointed members of the Clinical Governance Committee with immediate effect. The Board is asked to approve these appointments. The temporary appointment of the Chair to the Committee will cease as a result.

The voting membership of the Chief Medical Officer will pass from Dr Gail Miflin to Dr Rommel Ravanan on 1 August 2026.

The Full Membership of the Committee will be reviewed when the Terms of Reference of the Committee are considered later in the year.

5. Fit and Proper Person Regulations

Annual checks are being completed for all Board members and are intended to be complete by the end of July in order that the Chair and Senior Independent Director (in relation to the Chair) can certify the conclusion of the annual process under the Fit and Proper Persons Testing Framework.

6. Stakeholder Engagement

Information in relation to engagements of the Chair and Interim Chief Executive with stakeholders and DHSC since the last meeting is included in the Review Room for this meeting.