

NHSBT Board Meeting In Public - Monday 18th May 2026

Schedule	Monday 18 May 2026, 13:45 — 17:40 BST
Venue	The Tower Hotel, London
Notes for Participants	<p>Please find papers for the NHSBT Board meeting in public. There is one paper yet to be published for agenda item 3.2 (NHSBT Performance & Risk Report). This will be added to the pack on Friday 15 May.</p> <p>Supplementary papers can be found in the Review Room associated with this meeting.</p>
Organiser	Silena Dominy

Agenda

13:45	1. OPENING ADMINISTRATION Presented by Peter Wyman	(5 mins)	1
	1.1. Welcome and Apologies		2
	1.2. Conflicts of Interest For Reference		3
	1.3. Minutes of the Previous Meeting For Approval		4
	1.4. Action Log and Matters Arising from the previous meeting For Discussion		18
	2. PATIENT STORY		20
13:50	2.1. Patient Story For Information - Presented by Gail Miflin	(15 mins)	21

	3. FOR ASSURANCE		25
14:05	3.1. Chief Executive's Report For Assurance - Presented by Frances O'Callaghan	(20 mins)	26
14:25	3.2. NHSBT Performance & Risk Report (To follow) For Assurance - Presented by Frances O'Callaghan	(20 mins)	32
14:45	3.3. NHSBT Financial Performance Report For Assurance - Presented by Carl Vincent	(15 mins)	33
15:00	3.4. Corneal Donation update For Information - Presented by Anthony Clarkson	(15 mins)	45
15:15	3.5. Annual People Report For Assurance - Presented by Julie Pinder	(25 mins)	51
15:40	BREAK	(15 mins)	86
15:55	3.6. Public Sector Equality Duty Report 2024/25 For Assurance - Presented by Julie Pinder	(10 mins)	87
16:05	3.7. Health, Safety and Wellbeing Annual Report 2025/26 For Assurance - Presented by Julie Pinder	(10 mins)	108
16:15	3.8. Board Assurance Framework For Assurance - Presented by Helen Gillan	(10 mins)	118
16:25	3.9. Annual Management Quality Review 2025/26 For Assurance - Presented by Helen Gillan	(10 mins)	121
	4. FOR APPROVAL		137

16:35	4.1. Marketing, Communications and Engagement Organ Donation Strategy For Approval - Presented by Mark Chambers	(15 mins)	138
16:50	4.2. Standing Orders, Scheme of Delegations and Standing Financial Instructions For Approval - Presented by Helen Gillan and Carl Vincent	(10 mins)	161
17:00	4.3. Risk Management Policy Presented by Helen Gillan	(5 mins)	265
	5. GOVERNANCE Presented by Silena Dominy		271
17:05	5.1. Governance Update For Approval - Presented by Silena Dominy	(5 mins)	272
17:10	5.2. Committee Meeting Reports	(15 mins)	275
	5.2.1. Clinical Governance Committee meeting 20-04- 2026 For Assurance - Presented by Lorna Marson		276
	5.2.2. Clinical Governance Committee Annual Assurance Report Presented by Lorna Marson		280
	5.2.3. Audit, Risk and Governance Committee meeting 30-04-2026 For Assurance - Presented by Ian Murphy		288
	5.2.4. Audit, Risk and Governance Committee Annual Assurance Report Presented by Ian Murphy		294

	5.2.5. People Committee meeting 07-05-2026 Presented by Penny McIntyre		304
	5.2.6. People Committee Annual Assurance Report		309
	6. FOR REPORT		317
17:25	6.1. Reports from UK Health Departments:	(10 mins)	318
	6.1.1. England - Helen McDaniel For Information		319
	6.1.2. Northern Ireland - Joan Hardy For Information		322
	6.1.3. Scotland - James How (verbal update) For Information		325
	6.1.4. Wales - Catherine Cody (verbal update) For Information		326
	6.2. Board Forward Plan For Information - Presented by Peter Wyman		327
	7. CLOSING ADMINISTRATION		331
17:35	7.1. Any Other Business For Discussion	(5 mins)	332
	7.2. Meeting Close Date of next meeting: 21st July 2026 - NHSBT Barnsley		333
	MEETING CLOSE		334

17:40 BOARD MEMBERS ONLY

335
