

## Board Meeting in Public Tuesday, 24 March 2026

<b>Title of Paper</b>	Governance Update	<b>Agenda No.</b>	4.1
<b>Nature of Paper</b>	<input checked="" type="checkbox"/> Official	<input type="checkbox"/> Official Sensitive	
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<b>Lead Executive</b>	Helen Gillan, Director of Quality and Governance		
<b>Non-Executive Director Sponsor</b>	Peter Wyman, Chair		
<b>Presenter(s) at Meeting</b>	Silena Dominy, Company Secretary		
<b>Presented for</b>	<input type="checkbox"/> Approval	<input checked="" type="checkbox"/> Information	
	<input type="checkbox"/> Assurance	<input checked="" type="checkbox"/> Update	
<b>Is there a plan to communicate this to the organisation?</b>	<input checked="" type="checkbox"/> Yes	<input type="checkbox"/> No	<input type="checkbox"/> Yet to be determined
<b>Executive Summary</b>			
This report provides the Board with an update on corporate governance matters in NHS Blood and Transplant (NHSBT).			
<b>Previously Considered by</b>			
N/A			
<b>Recommendation</b>			
The Board is asked to note the report.			
<b>Risk(s) identified (Link to Board Assurance Framework Risks)</b>			
BAF P11 Corporate Governance “There is a risk that the Board does not have full oversight of significant risk caused by ineffective systems or their application resulting in uninformed decision-making, a requirement for emergency management, sub-optimal outcomes and reputational damage” The frequent review of governance arrangements ensures continuous improvement and oversight reduces the likelihood of the Board not fulfilling its duties, or stepping outside of its powers, therefore strengthens governance.			
<b>Strategic Objective(s) this paper relates to:</b>			
<input checked="" type="checkbox"/> Collaborate with partners <input checked="" type="checkbox"/> Invest in people and culture <input type="checkbox"/> Drive innovation <input checked="" type="checkbox"/> Modernise our operations <input type="checkbox"/> Grow and diversify our donor base			
<b>Appendices:</b>			

## 1. Background

This report provides the Board with an update on Corporate Governance matters in NHSBT.

## 2. Conflicts of Interest

An annual review of Board interests has been carried out and the Register of Interests updated to reflect the current position as at 1 April 2026. Board member declarations of interest are available for public view on NHSBT's website.

## 3. Board Effectiveness Review

The annual Board effectiveness review was completed during December and January and the findings were reported to the Board meeting on 3 February 2026. An action plan to address the findings is presented under agenda item 4.1.1.

## 4. Stakeholder Engagement

Information in relation to engagements of the Chair and Interim Chief Executive with stakeholders and DHSC since the last meeting is included in the Review Room for this meeting.