



Department of Health & Social Care

DHSC Update to NHSBT Public Board, 30 September 2025

- **New Minister for NHSBT, blood and organ donation policy**

Dr Zubir Ahmed MP was welcomed to DHSC as a Parliamentary Under Secretary of State on 5 September. NHSBT's remit is within his portfolio, as is the Department's response to the Infected Blood Inquiry.

Minister Ahmed worked as a transplant surgeon in Glasgow until he was elected to Parliament in July 2024.

We are working with NHSBT to arrange introductory meetings and visits with the new Minister.

- **DHSC/NHSE transformation**

The proposed single joint executive team for the future DHSC was shared with staff on 18 September and will provide unified leadership of DHSC and NHSE with effect from 3 November. Legislative changes needed to formally abolish NHSE and merge its functions and people into DHSC will be completed by Spring 2027.

Officials from NHSBT sponsorship and associated policy areas are working closely with Transformation colleagues to ensure that NHSE functions that impact on blood, and organ donation and other NHSBT work are supported appropriately in the new structures.

- **Implementation Steering Group for Organ Utilisation (ISOU)**

The 12th meeting of the ISOU was held on Wednesday 24th September. The final Organ Utilisation Group recommendation on harnessing digital systems and tools to improve organ utilisation will be discussed at a workshop with patients, clinicians and digital experts in November. A report will be published shortly afterwards.

We are working with DHSC/NHSE Transformation teams and Ten-Year Health Plan officials to ensure actions are aligned and that the legacy of ISOU can continue to deliver for patients waiting for a transplant and those who are living with a transplant, once the programme winds down at the end of 2025.