

Board Meeting in Public

Tuesday, 20 May 2025

Title of Paper	Board Assurance Framework	Agenda No.	3.7
Nature of Paper	<input checked="" type="checkbox"/> Official	<input type="checkbox"/> Official Sensitive	
Author(s)	Richard Rackham, Assistant Director Governance and Resilience		
Lead Executive	Helen Gillan, Director of Quality		
Non-Executive Director Sponsor	Ian Murphy, Chair of ARGC		
Presenter(s) at Meeting	Richard Rackham, Assistant Director Governance and Resilience		
Presented for	<input type="checkbox"/> Approval <input checked="" type="checkbox"/> Information <input checked="" type="checkbox"/> Assurance <input type="checkbox"/> Update		
Executive Summary (max 300 word count)			
<p>The Board Assurance Framework (BAF) is the key risk management document that demonstrates the risks to delivery of the organisation's strategy and core purpose, aligning assurance to those risks enabling the Board to hold the organisation to account for its delivery.</p> <p>There are three risks at risk limit: P-02 (Service Disruption), P-03 (Service Disruption - Loss of Critical ICT), and P-04 (Donor Numbers & Diversity). All risks are under review following the Board Risk Workshop, and this review is being supported by the Risk Team. There have been wording changes for most of the principal risks with the remaining risks being discussed for more significant change.</p>			
Previously Considered by			
<p>Versions of this paper are regularly reviewed by the Risk Management Committee and the Audit Risk and Governance Committee, with the Board last reviewing the BAF in July 2024.</p>			
Recommendation	The Board is asked to note the Board Assurance Framework		
Risk(s) identified (Link to Board Assurance Framework Risks)			
The Board Assurance Framework affects all risks.			
Strategic Objective(s) this paper relates to: [Click on all that apply]			
<input type="checkbox"/> Collaborate with partners <input type="checkbox"/> Invest in people and culture <input type="checkbox"/> Drive innovation <input type="checkbox"/> Modernise our operations <input type="checkbox"/> Grow and diversify our donor base			
Appendices:			