



Blood and Transplant

BOARD FORWARD PLAN 2024/25, 2025/26

SUBJECT	MEETING	PURPOSE	LEAD	PRIOR COMMITTEE CONSIDERATION	24/09/2024	26/11/2024	21/01/2025	25/03/2025	20/05/2025	22/07/2025
STRATEGY										
Investment Portfolio and Transformation Programme	Draft Private Approval Public	For Discussion For Approval	Deputy Chief Executive	N/A			√ Draft	√ Approval		
Business Plan	Draft Private Approval Public	For Discussion For Approval	Deputy Chief Executive	N/A			√ Draft	√ Approval		
Financial Sustainability and Pricing	Private	For Discussion For Approval	Chief Financial Officer	N/A	√	√	√			
Future Proofing Blood (incl Platelets Supply & Collection Capacity Options)	Draft Private Approval Public	For Discussion For Approval	Director of Blood Supply	N/A	√					
Health of the Organ Donor Registry	Draft Private Approval Public	For Discussion For Approval	Donor Experience Director	N/A		√				
Assessment and Repair Centres (ARCs)	Private	For Discussion	Director of OTDT	N/A	√?					
Productivity Programme	Draft Private Approval Public	For Discussion For Approval	Chief Financial Officer	N/A			√			
Estates Strategy	Draft Private Approval Public	For Discussion For Approval	Chief Financial Officer	N/A			√ Draft	√ Approval		
Health of Blood, Platelets and Plasma Donor Base	Draft Private Approval Public	For Discussion For Approval	Donor Experience Director	N/A			√?			
Pathology Strategy	Draft Private Approval Public	For Discussion For Approval	Chief Medical Officer	N/A				√		
PERFORMANCE										
Chief Executive's Report	Public & Private	For review and discussion	Chief Executive	N/A	√	√	√	√	√	√
Executive Team/Board Performance & Risk Report	Public	For review and discussion	Chief Executive	N/A	√	√	√	√	√	√
Finance Report	Public	For review and discussion	Chief Financial Officer	N/A	√	√	√	√	√	√
Business Plan and Investment Portfolio Half Year Update	Public	For review and discussion	Deputy Chief Executive	N/A		√				
Plasma Strategic Update	Public	For review and discussion	Director of Plasma for Medicines	N/A				√		
Seven Day Platelets Investment Update	Public	For review and discussion	Director of Blood Supply (Strategy and Programme Director)	N/A	√					
Board and Committee Effectiveness Reviews	Public	For review and discussion	Chair/Committee Chairs (Company Secretary)	All Committees	√ Update via ARGC		√ Findings	√ Action plan		
ASSURANCE										
Board Assurance Framework	Public	For Assurance and discussion	Director of Quality	ARGC						√



Blood and Transplant

BOARD FORWARD PLAN 2024/25, 2025/26

SUBJECT	MEETING	PURPOSE	LEAD	PRIOR COMMITTEE CONSIDERATION	24/09/2024	26/11/2024	21/01/2025	25/03/2025	20/05/2025	22/07/2025
Annual Management Quality Review and Update	Public	For Assurance and discussion	Director of Quality	N/A					√	
EDI: Workforce Race & Equality Standard, Workforce Disability Equality Standard	Public	For Assurance and noting	Chief People Officer	People Committee		√				
EDI: Gender Pay Gap Report	Public	For Assurance and noting	Chief People Officer	People Committee		√				
EDI: Anti-Racism Framework	Public	For Assurance and noting	Director of OTDT / Chief People Officer	People Committee	√?	√?				
People Directorate Corporate Activity	Public	For Assurance and discussion	Chief People Officer	N/A		√				√
Freedom to Speak Up	Public	For Assurance and noting	Chief People Officer	People Committee		√ Annual		√ Half-Year		
Annual Health, Safety & Welfare Report	Public	For Assurance and noting	Chief People Officer	People Committee						√
PSIRF: Implementation Plan Update	Public	For Assurance and discussion	Chief Nursing Officer	CGC		√				
Annual Cyber Stocktake	Private	For Assurance and discussion	Chief Digital and Information Officer	N/A	√					
Governance Update	Public	For Assurance and discussion/decision	Company Secretary	N/A	√	√	√	√	√	√ incl FPPR
Board Skills, Training and Succession Planning	Public	For Assurance and discussion/decision	Company Secretary	N/A	√					
Reports of Board Committee Meetings in period	Public	For Assurance and discussion	Committee Chairs	All Committees	√	√	√	√	√	√
Minutes of Board Committee Meetings post Committee approval	Private	For Assurance and noting	Committee Chairs	All Committees	√	√	√	√	√	√
Annual Assurance Reports from Board Committees	Public	For Assurance and noting	Chief People Officer	All Committees					√	
APPROVAL										
Annual Budget	Public	For Approval	Chief Financial Officer	N/A				√		
Annual Report and Accounts	Public	For Approval	Chief Financial Officer	ARGC	√				√	√
Standing Orders, Standing Financial Instructions and Scheme of Delegates	Public	For Approval	Chief Financial Officer / Company Secretary	ARGC				√		
Organ Assessment and Recovery Centres Bid	Private	For Approval	Deputy Chief Executive	N/A	√					
National Contact Centre Outline Business Case	Private	For Approval	Donor Experience Director	N/A	√					



Blood and Transplant

BOARD FORWARD PLAN 2024/25, 2025/26

SUBJECT	MEETING	PURPOSE	LEAD	PRIOR COMMITTEE CONSIDERATION	24/09/2024	26/11/2024	21/01/2025	25/03/2025	20/05/2025	22/07/2025
OTDT Matching and Offering Full Business Case	Private	For Approval	Director of OTDT	N/A		√				
Microbiology Serology Full Business Case	Private	For Approval	Director of Blood Supply	N/A		√				
Pulse Stabilise and Protect Project – SOC	Private	For Approval	Chief Digital and Information Officer	N/A		√				
New Pulse Supply Contract Full Business Case	Private	For Approval	Chief Digital and Information Officer	N/A			√			
Blood Technology Modernisation Programme Full Business Case	Private	For Approval	Chief Digital and Information Officer	N/A				√		
Board Terms of Reference annual reviews	Public	For Approval	Company Secretary	All Committees						√
Board Level Policies	Public	For Approval	Various	Relevant Committee	√ Environment/ Sustainability Risk Management	√ HSW	√ Safeguarding Anti-fraud/ Bribery	√ Data Security	√ Conflicts of Int	√ Modern Slavery
INFORMATION										
Patient Story	Public	For information	Chief Nursing Officer	N/A	√	√	√	√	√	√
Reports from UK Health Departments	Public	For information	Departmental Representatives	N/A	√	√	√	√	√	√
POTENTIAL BOARD SEMINAR/AWARENESS SESSIONS										

Data Transformation Programme and AI Exploration

Timing to be confirmed