



BOARD FORWARD PLAN 2023

Blood and Transplant

HEADING	ITEM	RESPONSIBLE DIRECTOR	28-Mar-23	06-Jun-23	25-Jul-23	26-Sep-23	28-Nov-23
			Barnsley	Belfast/ Edinburgh	Internal venue	Internal venue	London
STANDING ITEMS	Introduction and welcome	Chair	✓	✓	✓	✓	✓
	Apologies for absence	Chair	✓	✓	✓	✓	✓
	Register of Interest	Chair {Company Secretary}	✓	✓	✓	✓	✓
	Board Ways of Working	Chair {Company Secretary}	✓	✓	✓	✓	✓
	Draft minutes of the last meeting	Chair {Company Secretary}	✓	✓	✓	✓	✓
	Matters arising and Action Log	Chair {Company Secretary}	✓	✓	✓	✓	✓
	Patient Story	Chief Medical Officer/ Director of OTDT	✓	✓	✓	✓	✓
	CEO Report	Chief Executive Officer	✓	✓	✓	✓	✓
	Corporate Performance Report, incl. Strategic Risk Register	Interim CEO/ Strategy & Transformation Director	✓	✓	✓	✓	✓
	Committee Assurance Reports	Committee Chairs {Company Secretary}	✓	✓	✓	✓	✓
	Reports from UK Health Departments	Departmental Representatives	✓	✓	✓	✓	✓
	Any Other Business	ALL	✓	✓	✓	✓	✓
	Governance Update	General Counsel/ Company Secretary	✓	✓	✓	✓	✓
	Finance Report	Chief Financial Officer	✓	✓	✓	✓	✓
	Forward Plan	Company Secretary	✓	✓	✓	✓	✓
	CQC Action Plan	Director of Quality	✓	✓	✓	✓	✓
	Review of Board Performance (private board)	General Counsel/ Company Secretary	✓	✓	✓	✓	✓
STRATEGY	Strategy Refresh (annual)	Interim Chief Executive Officer [Director of S&T]					
	Estates Strategy Road Map	Chief Finance Officer {Asst. Director of Estates & Facilities}		✓			
	Net Zero (Sustainability) Strategy	Chief Finance Officer (AD Estates & Facilities)		✓			
	Estates Strategy	Chief Finance Officer {Asst. Dir of Estates & Facilities}			✓		
	Data Strategy	Interim Chief Digital Officer				✓	
	Tissue and Eye Services Strategy	Director of OTDT	✓			✓	
	Pathology Strategy	Chief Medical Officer/Director Clinical Services	✓				
	Blood Strategy - implementation	Director of Blood Supply		✓			
	Technology Strategy - implementation	Interim Chief Digital Officer		✓			
	Quality Strategy	Director of Quality				✓	
Nursing Strategy - Year Two Update	Director of OTDT		✓				
BLOOD, TISSUES & ORGAN	Health of the Organ Donor Registry	Director of Donor Experience	✓				
	Blood Pricing 2023/24	Chief Finance Officer					
	Op Model Changes - Blood Supply	Director of Blood Supply	✓				
	Organ Utilisation Group Recommendations - Y1 update	Director of OTDT		✓			
	Blood Courier Services Re-Tender partial OBC	Director of Blood Supply	✓				
	Blood Courier Services Re-Tender OBC	Director of Blood Supply		✓			
	Blood Pricing 2024/5- Early update	Chief Financial Officer				✓	
	Cellular Therapies	Chief Medical Officer/Director Clinical Services			✓		
Blood Technology Modernisation Update	Interim Chief Digital Officer						

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BLOOD, TISSUES & ORGAN	Testing Development Programme Update	Director of Plasma for Medicines					
	Collection Footprint Business Case	Director of Blood Supply		√			
	Bacterial Screening Business Case	Director of Plasma for Medicines					√
PEOPLE	Workforce Race and Equality Standard	Chief People Officer					
	Workforce Disability Equality Standard	Chief People Officer					
	Training and Education	Chief Scientific Officer	√				
	Talent & Succession Planning (Risk 8)	Chief People Officer			√		
	Annual Staff Survey	Chief People Officer		√			
	Review of Organisational Capability (& Health)	Chief People Officer		√			
	Annual Health, Safety & Wellbeing Report	Chief People Officer		√			
	Executive Development/Leadership (Risk 8)	Chief People Officer	√				
BUSINESS PLANNING, STRATEGY AND TRANSFORMATION	Annual Portfolio Approval 2023/24	Interim CEO/Strategy & Transformation Director	√				
	23-25 Investment Portfolio and Transformation Programme	Interim CEO/Strategy & Transformation Director	√				
	NHSBT Strategy - Annual Refresh	Interim CEO/Strategy & Transformation Director			√		
	NHSBT Business Plan 2023/24	Interim CEO/Strategy & Transformation Director	√				
	Half Year Progress Update on Business Plan	Interim CEO/Strategy & Transformation Director				√	
	Half Year Investment Portfolio Status	Interim CEO/Strategy & Transformation Director				√	
FINANCE	Budget 2023/24	Chief Financial Officer	√				
	Annual Report & Accounts 2022/23	Chief Financial Officer		√			
	Standing Financial Instructions	Chief Financial Officer	√				
	Scheme of Delegation	Chief Financial Officer	√				
	Bacterial Screening Business Case	Director of Plasma for Medicines					√
	Business Cases {as and when}	Relevant Director/ Commercial Director					
GOVERNANCE	Annual Review of Conflicts of Interest Policy	General Counsel/ Company Secretary	√				
	Board Skills Analysis & Succession Plan (annual review)	General Counsel/ Company Secretary			√		
	Annual Report of Board Committees	General Counsel/ Company Secretary			√		
	Annual Review of Board Committees terms of reference	General Counsel/ Company Secretary					
	Standing Orders review	General Counsel/ Company Secretary					
	Board Effectiveness review	General Counsel/ Company Secretary					
	Framework for annual committee self-assessment	General Counsel/ Company Secretary	√				
	Board and Committee effectiveness review	General Counsel/ Company Secretary				√	
QUALITY, RISK & REGULATORY COMPLIANCE	PSIRF: Review of Recommendations & Implementation plan	Chief Medical Officer				√	
	Annual Management Quality Report	Director of Quality		√			
	Annual Strategic Risk Register & Risk appetite review	Director of Quality		√			
	Annual Board Assurance Framework - Assurance Mapping & Legislation Mapping Review	Director of Quality	√				
	Annual Cyber Stocktake	Interim Chief Digital Officer		√			
BOARD SEMINAR (tbc)							