

**NHSBT Board Meeting**  
28 March 2019

## **NHSBT Business Plan 2019/20**

- 1. Status – Official**
- 2. Executive Summary**

In the past NHSBT has updated and rolled forward its 5-year business plan on an annual basis. Mostly due to the need for new strategies in Blood and ODT, and also the focus on the short-term plan in blood donation following last year's stock challenges, our action plans beyond the budget year are much more limited than they have been in the past.

The planning document this year has therefore been limited to capturing:

- Business Plan and targets for 2019/20
- Short term milestone plans
- Summary of the strategies as they stand at 31 March 2019
- 5 year financial projections based on budget and existing (limited) plans

As in previous years the plan is intended to be an internal “reference document” and summary for the Board. It is not for external circulation but it is submitted to DH&SC and shared with the devolved UK Health Departments. Separate to this NHSBT normally provides a very high level summary for external stakeholders via the NHSBT website and an annual stakeholder event and Director roadshows organised by the Communications and Marketing Directorate (during Q1 2019/20).

As with the budget for 2019/20, the document will be revised to reflect the expectation that DHSC funding (once confirmed) will be less than assumed in the current plan. The impact will be explained as part of the budget presentation at the March Board meeting.

- 3. Action Requested**

**The Board is asked to:**

- **Note the plans and targets for 2019/20;**
- **Note and provide any comment on the implications of the forward financial projections;**
- **Approve submission of the document to the Department of Health and Social Care, subject to the changes that will be required once DHSC funding is conformed.**

#### **4. Detail**

The DH&SC requires its Arm's Length Bodies to submit business plans on an annual basis. There is no longer any guidance regarding the structure and content of the plans. Most of the focus is on confirmation of the funding requirements for the budget year (and indicative requirements for the years thereafter).

NHSBT would normally meet this requirement through drafting an updated 5-year plan that:

- summarises the existing business strategies
- updates the related 5-year strategic targets
- provides a refreshed set of the underlying high-level milestone plans

This year is unusual in that the strategies for Blood and ODT are both due for a significant refresh and, in the case of Blood, will need to reflect both the post CSM environment and the very significant risks that may arise from the changing position regarding the safety of plasma in the UK. It also follows a challenging year for Blood, with respect to collection/stock, and hence an immediate focus on establishing greater stability in the short term. As a result, the plans across NHSBT are much more short term orientated than in the past with fewer milestone plans beyond the budget year.

The planning document for 2019/20 has therefore been restricted to a focus on the business plans for 2019/20 and the implications of this (and the limited forward plans) on prices (Blood) and funding requirements (DTS). All pending the emergence of new strategies for Blood and ODT.

#### **5. NED Scrutiny**

Board approval is required prior to formal submission to DHSC.

Although the document is required by the Department of Health and Social Care in England it will also be shared with the devolved UK Health Departments for information and any comment. Regarding Wales, Scotland and Northern Ireland the focus is on the plans and funding for Organ Donation and Transplantation. As such the document should confirm what has already been shared and agreed through other mechanisms (primarily the ODT Sustainable Funding Group).

#### **6. Appendices**

The document is appended to this paper.

#### **Author**

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